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To Whom It May Concern:

It is with great pleasure that I write this letter of recommendation for the Merchant Strategy, Inc. (TMS). The Merchant Strategy has proved to be an invaluable asset, informing local governments about the western landfill site(s) being contemplated by Solid Waste Authority of Palm Beach County. The Merchant Strategy has provided government and community relations, allaying the concerns of local elected officials.

Sharon Merchant, President, and the TMS team are a pleasure to work with. Sharon and her team are highly resourceful and able to provide solutions to multiple challenges.

TMS's performance on this project has encouraged CDM to further develop a relationship with The Merchant Strategy. We look forward to working with The Merchant Strategy on many other projects.

Very truly yours,

Patrick J. Gleason, Ph.D., P.G.
Vice President
Camp Dresser & McKee Inc.

